



## **Main Recommendations – C4C Annual Meeting 2025**

### **1. Strengthen Accountability and Compliance**

- Move from voluntary to mandatory reporting on C4C commitments, with clear follow-up mechanisms and consequences for non-compliance
- Establish robust accountability systems at global and country levels, including independent monitoring and local feedback mechanisms
- Link INGO leadership performance (e.g. country directors) to measurable localisation outcomes
- Strengthen the role of National Reference Groups (NRGs) as country-level accountability anchors

### **2. Transform Funding Models to Enable Local Leadership**

- Increase direct, flexible, and multi-year funding to local and national actors
- Scale locally led pooled funding mechanisms, including diverse models (e.g. women-led, community-based, mutual aid funds)
- Shift away from procurement-driven funding approaches toward partnership-based models
- Ensure fair cost coverage, including indirect costs, to avoid financial burden on local actors

### **3. Reform Partnerships and Shift Power**

- Move from implementation-focused partnerships to equitable, co-created partnerships with shared decision-making
- Redefine the role of intermediaries as optional, value-adding actors, rather than default gatekeepers
- Promote locally defined leadership and priorities, ensuring communities shape responses

- Address structural power imbalances by aligning global commitments with country-level practices

#### **4. Simplify Systems and Promote Risk Sharing**

- Reform due diligence and compliance systems to reduce administrative burden and reflect local realities
- Scale and harmonize due diligence passporting across donors and INGOs
- Establish equitable risk-sharing frameworks, avoiding transfer of risk to local actors
- Simplify administrative and reporting requirements, especially for grassroots and mutual aid actors

#### **5. Strengthen Country-Level Localisation Ecosystems**

- Invest in C4C country working groups with sustained technical and financial support
- Ensure alignment between C4C and existing national coordination platforms, avoiding parallel systems
- Promote peer learning and exchange across country groups to accelerate progress
- Support locally led coordination and governance structures

#### **6. Invest in Local Capacity, Systems, and Sustainability**

- Support long-term institutional strengthening (governance, leadership, systems, digital capacity)
- Invest beyond project delivery into organizational sustainability and autonomy
- Strengthen domestic resource mobilization efforts by local actors
- Ensure capacity strengthening is locally defined and needs-based, not donor-driven

#### **7. Recognize and Resource Community-Led and Mutual Aid Models**

- Acknowledge mutual aid networks and community-led actors as legitimate humanitarian responders

- Provide flexible, accessible funding tailored to grassroots and volunteer-based structures
- Protect and support community actors through adapted risk and compliance approaches
- Learn from and scale locally rooted, low-cost, and agile response models

## **8. Improve Data, Evidence, and Transparency**

- Strengthen data systems to track funding flows, partnership quality, and localisation progress
- Combine quantitative data with qualitative and lived experience evidence
- Promote transparency in funding and partnerships, including public reporting where feasible
- Build local capacity for data ownership and analysis

## **9. Enhance Advocacy and Global Influence**

- Position C4C as a key influencer in global reform processes (Grand Bargain, Humanitarian Reset)
- Advocate for systemic funding reform and locally led approaches
- Strengthen joint INGO–LNGO advocacy coalitions at national and global levels
- Increase access and representation of Global South actors in global decision-making spaces

## **10. Reposition and Strengthen C4C for Its Second Decade**

- Update and re-energize the Charter to reflect 10 years of learning and evolving realities
- Decentralize governance and prioritize country-level leadership and ownership
- Improve internal communication and coordination systems across C4C structures
- Shift from dialogue to implementation and measurable results
- Use storytelling and evidence to reinforce legitimacy and influence